Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| ΑF | or the 2 | 2020 calendar year, or tax year beginning | Ortonia | | |
|-------------------------|-----------------------------|--|--|--------------------------------------|--------------------------------|
| В | heck if pplicable: | C Name of organization | | D Employer identific | ation number |
| _ | Address change | CHS of Worcester, Inc. | | | |
| | Name change | Doing business as St. Mary Health Care Cente: | <u>r</u> | 04-341962 | |
| | Initial return | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | E Telephone number | |
| | Final return/ | 100 Ames Pond Drive | | 508-753-4 | 11,768,183. |
| | termin- ated | City or town, state or province, country, and ZIP or foreign postal code | | G Gross receipts \$ | |
| | Amender | 16#KDDGI | | H(a) Is this a group ref | |
| L | Applica- tion pending | F Name and address of principal officer:Ronald Doty | | H(b) Are all subordinates in | 100000 C |
| _ | - | same as C above Some as C above 4947(a)(1) | or 527 | | list. See instructions |
| 1 | Tax-exen | npt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1): Covenanthealth.net | <u> </u> | H(c) Group exemption | |
| <u>J</u> | Website | rganization: X Corporation Trust Association Other | L Year | of formation: 1998 M | State of legal domicile: MA |
| | | Summary | <u>, </u> | 400 | <u>-</u> |
| | 1 4 B | infly describe the argenization's mission or most significant activities. To p | rovide | holistic a | nd |
| Activities & Governance | l i | nclusive care, and to enhance the physi | car, e | MOCIOHAL, B. | ociai, and |
| 룓 | 2 0 | heck this box if the organization discontinued its operations or dispo | sed of more | e than 25% of its net as | sets. |
| Š | 3 N | umber of voting members of the governing body (Part VI, line 1a) | | 3 | |
| Ğ | 4 N | lumber of independent voting members of the governing body (Part VI, line 1b) | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 4 | 223 |
| 80 | | otal number of individuals employed in calendar year 2020 (Part V, line 2a) | | | 12 |
| ¥. | | otal number of volunteers (estimate if necessary) | | | 0. |
| Ş | | otal unrelated business revenue from Part VIII, column (C), line 12 | | | 0. |
| _ | b N | let unretated business taxable income from Form 990-T, Part I, line 11 | | Prior Year | Current Year |
| | 1 | | | 13,532. | 1,769,196. |
| ě | 8 0 | Contributions and grants (Part VIII, line 1h) | | 10,495,068. | 9,998,987. |
| Revenue | 9 F | Program service revenue (Part VIII, line 2g) envestment income (Part VIII, column (A), lines 3, 4, and 7d) | | 0. | 0. |
| Ę | 10 1 | other revenue (Part VIII, column (A), lines 5, 4, are 70) | | 0. | 0. |
| | 11 0 | other revenue (Part VIII, Column (A), lines 3, 60, 60, 60, 700, and 710) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 10,508,600. | 11,768,183. |
| _ | 13 (| Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. |
| | | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. |
| ch | ه جدا | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 6,078,831. | 6,284,644. |
| Expenses | 16a F | Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. |
| ē | b 1 | Total fundraising expenses (Part IX, column (D), line 25) | 0. | 1 000 113 | 4 705 553 |
| ũ | 11/ (| Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 4,282,413. | 4,785,553. |
| | 18 7 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 147,356. | |
| | | Revenue less expenses. Subtract line 18 from line 12 | | | |
| t Assets or | <u>[</u> | | - 1 | deginning of Current Year 4,103,957. | End of Year 4,946,915. |
| Set | g 20 T | Total assets (Part X, line 16) | | 1,004,685. | 1,149,658. |
| | 일 21 | Total liabilities (Part X, line 26) | | 3,099,272. | |
| Ž | art II | Net assets or fund balances. Subtract line 21 from line 20 | 11111111111 | <u> </u> | |
| | dor pana | ties of perjury, I declare that I have examined this return, including accompanying schedu | les and state | ments, and to the best of m | ny knowledge and belief, it is |
| tri | e cultet, | t, and complete. Declaration of preparer (other than officer) is based on all information of t | which prepare | er has any knowledge. | |
| 40 | 10,001100 | (20) | | | 1/2021 |
| Si | gn | Signature of officer | | Date | |
| | Br e | Ronald Doty, President & CEO | | | |
| | | Type or print name and title | | Date Check | TT PTIN |
| | | Print/Type preparer's name Preparer's signature | \wedge | 11/01/21 Check it self-emple | |
| | | Nicholas E. Porto | | Firm's EIN | 01-0494526 |
| | eparer | FIIII 2 1410 F DAMEDAY AND | | Liliti 2 Elix | |
| U | se Only | Firm's address 650 ELM STREET, SUITE 302 MANCHESTER, NH 03101 | | Phone no (8 | 300)244-7444 |
| | | | 3500 | Time not (| X Yes No |
| <u>M</u> | ay the If | RS discuss this return with the preparer shown above? See instructions | tions. | | Form 990 (2020) |

| 4d | Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$ | , | |
|------|---|-----------------|-------------------|
| | | | |
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| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 70 | (Cove | | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$ | <u> </u> | ĭ |
| | | | |
| | | | |
| | | | |
| | | | |
| | | <u>.</u> | |
| | | | |
| | | | |
| | | | |
| 4b | (Code:) (Expenses \$ | |) |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | services to Medicaid recipients. | | |
| | Of these days, the Organization provided 32,531 days of ski | lled | |
| | elderly patients from all economic, ethnic, and religious b | ackround | s . |
| 4a | (Code:) (Expenses \$ 9,814,113. including grants of \$ 0.) (Revenue \$ The Organization provided 36,121 days of skilled nursing ca | | 998•) |
| | revenue, if any, for each program service reported. | | |
| - | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the | | |
| 4 | If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measu | red by expenses | i. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes | X No |
| | If "Yes," describe these new services on Schedule O. | | |
| 2 | prior Form 990 or 990-EZ? | Yes | X No |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | guerice, | |
| | vision of St. Marguerite d'Youville, Foundress of the Siste Charity of Montreal, the "Grey Nuns". In the spirit of Mar | rs of | |
| | nursing facility, was established as a continuing expression | n of the | |
| 1 | Briefly describe the organization's mission: St. Mary Health Care Center, a Catholic rehabilitation and | skilled | |
| | Check if Schedule O contains a response or note to any line in this Part III | | X |
| Pa | rt III Statement of Program Service Accomplishments | | |
| -orm | 1990 (2020) CHS of Worcester, Inc04- | 3419625 | Page 2 |

17400 E1

| Lai | t IV Checkist of Required Schedules | | | |
|-------|--|----------|-----|--------------|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | ١. ا | х | |
| | If "Yes," complete Schedule A | \vdash | X | \vdash |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | _ | \vdash |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | _ | | _v |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | ١. ا | | _V |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | _ | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | _V |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | _ | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | ۱ |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | X | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X | | | |
| | as applicable. | | 18 | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | |
| f | The state of the s | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | | X |
| ь | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | X | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | 200 | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 03200 | 3 12-23-20 | Form | 990 | (2020) |

| | 990 (2020) CHS of Worcester, Inc. 04-3419 | 9625 | , F | age |
|-----|--|------|-------------------|------------|
| Pa | t IV Checklist of Required Schedules (continued) | | | |
| 10 | | | Yes | No |
| 22 | | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | 1 |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | 1 | l | 1 |
| | Schedule J | 23 | X | ↓_ |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | i | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | 1 | ١., |
| | Schedule K. If "No," go to line 25a | 24a | - | X |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | - | ₩ |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | l | | 1 |
| _ | any tax-exempt bonds? | 24c | - | ₩ |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | \vdash | ⊢ |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | ۱., |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | - | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | ı |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | ١. |
| | Schedule L, Part I | 25b | - | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | l | l | ١., |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | - | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | l. |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | 1 | | ا ا |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | 1 | 8 | |
| | instructions, for applicable filing thresholds, conditions, and exceptions): | 100 | | - 25 |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | l | | ٦. |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | \vdash | ├ ^ |
| C | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? | | | ۱. |
| | "Yes," complete Schedule L, Part IV | 28c | _ | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | - | ┢┻ |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | l | | l 🕶 |
| | contributions? If "Yes," complete Schedule M | 30 | _ | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | - | ^ |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | l | | x |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | _ | <u> </u> |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | ١., | x | |
| | Part V, line 1 | 34 | <u> </u> | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | - |
| D | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 330 | | \vdash |
| 36 | • | 36 | | x |
| ^7 | If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization | 36 | 0.0 | - |
| 37 | · · · · · · · · · · · · · · · · · · · | 37 | | x |
| 38 | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | 31 | | |
| 36 | Note: All Form 990 filers are required to complete Schedule O | 38 | $ _{\mathbf{x}} $ | |
| Pai | t V Statements Regarding Other IRS Filings and Tax Compliance | 36 | 42 | _ |
| . 0 | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | Check it Contours Contrains a response of flote to any line in this Fait V | | Yes | No |
| 4. | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 15 | | 162 | MO |
| ı d | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 | | 1 | |
| ח | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | 1 | |

(gambling) winnings to prize winners?

| | 990 (2020) CHS of Wordester, Inc. 04-3419 | 023 | <u>P</u> | age 5 |
|-----------|--|------------|----------|---------------------|
| Par | tV Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Vaa | No |
| _ | E. J. Manual Land Complete Company of Company of Manual Company Statements | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 22 223 | 1 | | |
| _ | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | х | - |
| D | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | 118 |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | - | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | |
| 70 | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| ь | If "Yes," enter the name of the foreign country | 2.00 U | đi i | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | 1 |
| | were not tax deductible? | 6b | | <u> </u> |
| 7 | Organizations that may receive deductible contributions under section 170(c). | 20000000 | 7 15 | 1 |
| а | Did the organization receive a payment in excess of \$75 made partty as a contribution and partly for goods and services provided to the payor? | 7a | | X |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | - |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | x |
| | to file Form 8282? | 7c | 21.1488 | <u> </u> |
| d | | | | X |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e 7f | | $\frac{\Lambda}{X}$ |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | | - |
| 9 | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g 7h | | \vdash |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 711 | 1 11 | BOOK . |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | 8 | 0 11 110 | 100000 |
| | sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. | _ | 1.8 | 100 |
| 9 | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| a | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | \vdash | \vdash |
| 10 | Section 501(c)(7) organizations. Enter: | | 170 | 10 8 |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | - |
| h | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | 033 |
| а | Gross income from members or shareholders | iii. | 佳 | |
| ь | Gross income from other sources (Do not net amounts due or paid to other sources against | | 1 | |
| | amounts due or received from them.) | | 3 | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | _ |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | 25.5 |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| Ь | Enter the amount of reserves the organization is required to maintain by the states in which the | - | 2 | |
| | organization is licensed to issue qualified health plans | | | |
| C | Enter the amount of reserves on hand | 44. | 9. 900 | X |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a 14b | \vdash | ^ |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 140 | \vdash | \vdash |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | 15 | | x |
| | excess parachute payment(s) during the year? | .5 | | <u> </u> |
| 40 | If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | x |
| 16 | If "Yes," complete Form 4720, Schedule O. | Acres 1 | 1 | |
| _ | II 169 COMPLETE COMETICO CONCORDO CO | | | _ |

04-3419625 CHS of Worcester, Inc. Form 990 (2020) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. b Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X 2 officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 X Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or X 7a more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? X 8b b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? X 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done X Did the organization have a written whistleblower policy? 13 X 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X 15a a The organization's CEO, Executive Director, or top management official X 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MA 1

| В | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available |
|---|--|
| | for public inspection. Indicate how you made these available. Check all that apply |
| | Own website X Another's website X Upon request Other (explain on Schedule O) |

| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial |
|----|---|
| | statements available to the public during the tax year. |

State the name, address, and telephone number of the person who possesses the organization's books and records -Ronald Doty, President & CEO - 508-753-4791 01876

032006 12-23-20

100 Ames Pond Drive, Tewksbury, MA

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

 See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) | (B) | | | (0 |) | | | (D) | (E) | (F) |
|-----------------------------------|--|-------------------------------|-----------------------|----------|----------|---------------------------------|----------|-----------------|-----------------|-----------------------------|
| Name and title | Average | 100 | not c | Posi | ition | than | one | Reportable | Reportable | Estimated |
| | hours per | ьох | , unle | SS Pel | rson l | s bot | h an | compensation | compensation | amount of |
| | week | Ë | cer an | o a o | recto | 7008 | 100) | from | from related | other |
| | (list any | 夏 | | | | | | the | organizations | compensation |
| | hours for | 5 | a a | | | age | | organization | (W·2/1099-MISC) | from the |
| | related organizations | nstee | ta t | | 28 | ypen: | | (W-2/1099-MISC) | | organization and related |
| | below | 를 | tional | | nploy | 2 8 | _ | | | organizations |
| | line) | ndividual trustee or director | Institutional trustee | Officer | (e) en | Highest compensated employee | Former | | | |
| (1) Eunice Gharbin | 40.00 | ┢ | 1 | | | | | | | |
| LPN/RN | 0.00 | | | | | X | | 147,768. | 0. | 3,785. |
| (2) Margaret Waithira | 40.00 | | | | | | | 400.054 | | |
| LPN/RN | 0.00 | | | | | X | <u> </u> | 132,354. | 0. | 3,626. |
| (3) Susan Downey | 40.00 | 1 | | ,, | | | 1 | 124 620 | 0. | 7 557 |
| President & CEO (end 9/2020) | 0.00 | ┡ | - | X | _ | | ┡ | 124,639. | | 7,557. |
| (4) Grace Kienyere | 40.00 | ł | | | | x | | 117,607. | 0. | 7,298. |
| LPN/RN (5) Ronald Doty | 40.00 | ├- | ⊢ | \vdash | ⊢ | ₽ | H | 117,007. | 0. | 7,230. |
| (5) Ronald Doty President & CEO | 0.00 | ┨ | | x | | | 1 | 14,292. | 0. | 709. |
| (6) Kevin Dowd | 1.00 | \vdash | ╁ | 1 | H | ┢ | \vdash | 14/2521 | | 7 0 3 0 |
| Trustee | 0.00 | Ιx | | | | | | 0. | 0. | 0. |
| (7) Eileen Lavallee | 1.00 | | \vdash | | \vdash | \vdash | ┢ | | | |
| Trustee | 0.00 | x | 1 | | | | l | 0. | 0. | 0. |
| (8) Sr. Marie Therese Martin, CSJ | 1.00 | Г | П | | | | Г | | | |
| Trustee | 0.00 | X | L. | | | | | 0. | 0. | 0. |
| (10) Magr. James P. Moroney | 1.00 | Γ | | | | | | | | _ |
| Trustee | 0.00 | X | $oxed{oxed}$ | | | <u> </u> | | 0. | 0. | 0. |
| (11) Richard Freije | 1.00 | ļ | | | | | | | | |
| Chair | 0.00 | X | | Х | | <u> </u> | ┖ | 0. | 0. | 0. |
| (12) Steven DiOrio | 1.00 | l | | | 1 | | | l , | | ^ |
| Vice Chair and Secretary | 0.00 | X | ╙ | X | ┡ | _ | ┡ | | 0. | 0. |
| (13) Melissa Boyle | 1.00 | ١., | l | x | | | ı | 0. | 0. | 0. |
| Treasurer | 0.00 | X | ├- | IX. | ⊢ | ┢ | ┝ | | | 0. |
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| | | | | <u> </u> | | 1 | <u> </u> | <u> </u> | <u> </u> | E 000 (0000) |

032007 12-23-20

| Part VII Section A. Officers, Directors, Trus | tees, Key Em | ploy | ees, | , and | d Hi | ghe | st C | ompensated Employe | es (continued) | | | |
|--|-----------------------|--------------------------------|-----------------------|----------|---------------|------------------------------|--------------|---------------------------|---|--------|---------------------|------------|
| (A) | (B) | | | | >) | | | (D) | (E) | | (F) | |
| Name and title | Average | /,,, | not c | Pos | ition | than | one | Reportable | Reportable | E: | stimate | ed |
| | hours per | box | , unle: | SS Dê | rson | s bot | h an | compensation | compensation | aı | mount | of |
| | week | offi | cer an | dad | Irecto | or/trus | tee) | from | from related | | other | |
| | (list any | ecto | | | | 9 | | the | organizations | | npensa | |
| | hours for | ě | ايوا | | | 麗 | | organization | (W-2/1099-MISC) | | rom th | |
| | related organizations | 뢇 | Tuste | | | Bens | | (W-2/1099-MISC) | | | ganizat id relat | |
| | below | 를 | ig | | ploye | | | | | | anizati | |
| | line) | Individual trustee or director | Institutional trustee | Officer | E | Highest compensated employee | Former | | | 0.9 | ai iizati | 0113 |
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| | | | | | | | | | V-1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 | | 200 | |
| 1b Subtotal | | | | | | | | 536,660. | | | 2,9 | <u>75.</u> |
| c Total from continuation sheets to Part V | | | | | | | | 0. | | | | 0. |
| d Total (add lines 1b and 1c) | | | | | | | • | 536,660. | | 2 | 2,9 | <u>75.</u> |
| 2 Total number of individuals (including but | not limited to tl | hose | liste | ed a | bov | e) w | ho r | eceived more than \$100 | 0,000 of reportable | | | |
| compensation from the organization | | | | | | - 24 | | | | | | 4 |
| | - | | | | | | | | | | Yes | No |
| 3 Did the organization list any former officer | , director, trust | tee, | key (| emp | oloye | e, o | r hig | phest compensated emp | ployee on | | | White |
| line 1a? If "Yes," complete Schedule J for | such individual | | | | | | | | | 3 | | X |
| 4 For any individual listed on line 1a, is the s | um of reportat | ole c | omp | ens | atio | n an | d ot | her compensation from | the organization | | | IAS |
| and related organizations greater than \$15 | 50,000? If "Yes | , " cc | mpl | ete | Sch | edul | e J | for such individual | | 4 | Х | |
| 5 Did any person listed on line 1a receive or | accrue compe | nsa | tion ' | fron | an | y un | relat | ted organization or indiv | idual for services | | 1 30 | v |
| rendered to the organization? If "Yes," cor | nplete Schedu | le J | for s | uch | per | son | | <u></u> | | 5 | | X |
| Section B. Independent Contractors | | _ | | | | | | | A400 000 - f | | £ | |
| 1 Complete this table for your five highest of | ompensated in | dep | ende | ent o | cont | ract | ors 1 | that received more than | STUU,UUU of compens | sation | irom | |
| the organization. Report compensation fo | r the calendar y | /ear | end | ing י | with | or v | <u>/ithi</u> | n the organization's tax | year. | | | |

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|------------------------------------|---------------------|
| Metz Culinary Management | Dietary and food services | 920,037. |
| 2 Woodland Drive, Dallas, PA 18612 Select Rehabilitation LLC | Rehabilitation | |
| P.O. Box 71985, Chicago, IL 71985 Performance Health Care Services, 47R | services Laundry and | 418,528. |
| River St., Ste 200R, Wellesley, MA 02481 | housekeeping | 369,003. |
| Covenant Health Inc. 100 Ames Pond Drive, Tewksbury, MA 01876 | Management and consulting | 285,289. |
| Winxnet / Logically P.O. Box 1700, Portland, ME 04104 | I.T. support services | 103,375. |
| Total number of independent contractors (including but not limited to those liss \$100,000 of compensation from the organization ► | sted above) who received more than | |

| Par | | ш | Check if Schedule O contains a response or note to an | / line in this Part VIII | | | |
|--|-----|------------|--|--------------------------|--|--|---------------------------------|
| | | | Check if Schedule O contains a response or note to any | | (B) | (C) | (D) |
| | | | | Total revenue | Related or exempt | Unrelated business revenue | Revenue excluded from tax under |
| | | | | | function revenue | business revenue | sections 512 - 514 |
| 10 10 | _ | | - 1 | | | | 11 (0.5 to V) |
| Contributions, Gifts, Grants and Other Similar Amounts | 1 | | Federated campaigns 1a 1b | _ | 1 | | |
| | | | Middle Control of the | | | | |
| | | | Fundraising events 1c | 5 | | | |
| | | | Tiolated organizations | | | II / Second Comment | |
| Ş.E | | | Covernment grante (comments) | **- | | | |
| 흕 | | f | All other contributions, gifts, grants, and | | | | |
| 호취 | | | similar amounts not included above 1f 13,74 | 19. | | | |
| ĔŽ | | g | Noncash contributions included in lines 1a-1f 1g \$ | 1 750 106 | | | |
| <u>ठ</u> ह् | | h | Total. Add lines 1a-1f | 1,769,196 | | | |
| - 1 | | | Business Co | | 0 000 007 | | |
| 8 | 2 | a | Patient services 623000 | 9,998,987 | 9,998,987 | · | |
| ا و کَ | | b | | | | | <u> </u> |
| Program Service Revenue | | C | | | | | |
| E A | | d | | | | ļ | |
| <u>₽</u> | | е | W | | | <u> </u> | |
| <u>-</u> | | f | All other program service revenue | | | | |
| | | g | Total. Add lines 2a-2f | 9,998,987 | | | |
| | 3 | 3 | Investment income (including dividends, interest, and | | | | |
| | | | other similar amounts) | > | | | _ |
| | 4 | Ļ | Income from investment of tax-exempt bond proceeds | - | | ļ | |
| | 5 | 5 | Royalties | <u> </u> | | | |
| | | | (i) Real (ii) Person | al | 11112 11-11- | | 3000 3000 |
| | 6 | 3 a | Gross rents 6a | | | | |
| | | þ | Less: rental expenses 6b | | | | |
| | | С | Rental income or (loss) 6c | | | | Line Read in |
| | | | | | | | |
| | ١, | | Gross amount from sales of (i) Securities (ii) Other | | | | Switch |
| | | | assets other than inventory 7a | | | | C - 3 = 1 V-0 |
| | | b | Less; cost or other basis | | 1 1 1 1 | | |
| 9 | | | and sales expenses7b | 1000 | | 2011 | Limbba Erross |
| ē | | c | Gain or (loss) 7c | | | | |
| Revenue | ĺ | ч | Net gain or (loss) | | | | |
| P | ١ | | Gross income from fundraising events (not | | | | BB 美埃拉克 |
| 퉏 | ľ | <i>y</i> a | including \$ of | | | | |
| | | | contributions reported on line 1c). See | | | | |
| | l | | Part IV, line 18 | | | | I SUBSTITUTE |
| | l | h | Less: direct expenses 8b | | | | |
| | l | | Net income or (loss) from fundraising events | • | | | |
| | ۱, | | Gross income from gaming activities. See | | | | |
| | Ι΄ | 9 0 | Part IV, line 19 9a | | | | The second |
| | ı | | Less: direct expenses 9b | | | | |
| | ı | | Net income or (loss) from gaming activities | | | | |
| | L | | 1.0 | | | | |
| | " | u a | Gross sales of inventory, less returns and allowances | | 1 | | |
| | l | _ | and allowances 10a Less: cost of goods sold 10b | m xsr | | | |
| | l | | 2000: 000: 000: 000: 000: 000: 000: 000 | | - | | |
| _ | ╄ | <u> </u> | Net income or (loss) from sales of inventory Business C | ode | | | HALLS - SELECT |
| E | | _ | | | | | |
| 8 s | 1 | 1 a | | | | | 1 |
| <u>a</u> | | Ь | | | | + | |
| Miscellaneous Revenue | | С | | | + | | |
| ž | | d | All other revenue | | | | |
| _ | | | Total. Add lines 11a-11d | 11,768,183 | 3. 9,998,987 | 7. 0 | . 0. |
| _ | _ 1 | 2 | Total revenue. See instructions | -2,,20,20 | - 11 | | Form 990 (2020) |

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (B) Program service expenses Do not include amounts reported on lines 6b, Management and general expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals, See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 9,499. 147,197. 137,698. trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 5,144,835. 4,812,816. 332,019. 7 Other salaries and wages Pension plan accruals and contributions (include 28,410. 27,286. 1,124. section 401(k) and 403(b) employer contributions) 533,472. 21,759. 555,231. Other employee benefits 16,179. 392,792. 408,971. Payroll taxes 10 Fees for services (nonemployees): 285,289 285,289 a Management 18,793. 18,793 Legal 14,820. 14,820. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other, (If line 11g amount exceeds 10% of line 25, 1,375,791. 480,492 1,856,283 column (A) amount, list line 11g expenses on Sch O.) 5,155. 42,135. 47,290. Advertising and promotion 12 141,700.126,252. 15,448. Office expenses 13 18,923. 173,583. 154,660. Information technology 14 15 Royalties 23,993 220,084 196,091 Occupancy 16 1.965.240. 2,205. Travel 17 Payments of travel or entertainment expenses for any federal, state, or local public officials 10,882. 1.332. 12,214. Conferences, conventions, and meetings 19 Interest 20 Payments to affiliates 21 190,100. 190,100. Depreciation, depletion, and amortization 22 5,792. 47,337. 53.129. Insurance 23 Other expenses, Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 759,298. 759,298. Medicaid user fee 479,841. 479,841. Drugs/medical supplies 332,975. Dietary and nutrition 332,975. 150,000. 150,000. d Provision for bad debts 42,722. 47,949. 5,227. All other expenses 9,814,113. 1,256,084. 0. 11,070,197. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined

educational campaign and fundraising solicitation. Check here If following SOP 98-2 (ASC 958-720)

| | | Check if Schedule O contains a response or note to | Q.r.y | T | | | /D\ |
|-------|-----|--|------------|--|--------------------------|------|----------------------|
| | | <u> </u> | | | (A) Beginning of year | | (B) End of year |
| Τ | 1 | Cash - non-interest-bearing | | | 439,500. | 1 | 1,403,164 |
| 1 | 2 | Savings and temporary cash investments | | | 0. | 2 | 26,539 |
| 1 | 3 | Pledges and grants receivable, net | | | | 3 | |
| | 4 | Accounts receivable, net | | | 1,218,185. | 4 | 1,086,715 |
| | 5 | Loans and other receivables from any current or for | | 110 | | | |
| ı | | trustee, key employee, creator or founder, substant | ial co | ntributor, or 35% | | | |
| ı | | controlled entity or family member of any of these p | ersor | ns | | _5 | |
| | 6 | Loans and other receivables from other disqualified | pers | ons (as defined | | 0.00 | |
| | | under section 4958(f)(1)), and persons described in | secti | on 4958(c)(3)(B) | | 6 | |
| | 7 | Notes and loans receivable, net | | | | 7 | |
| ı | 8 | Inventories for sale or use | | | 24 542 | 8 | |
| ı | 9 | Prepaid expenses and deferred charges | | | 34,513. | 9 | 59,200 |
| 1 | 10a | Land, buildings, and equipment: cost or other | | 4 650 005 | | | |
| ı | | basis, Complete Part VI of Schedule D10 |)a | 4,653,095. | 0.005.061 | | 0 057 441 |
| 1 | þ | Less: accumulated depreciation 10 |)b | 2,395,654. | 2,285,261. | 10c | 2,257,441 |
| | 11 | Investments - publicly traded securities | | | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 11 | | | | 12 | |
| | 13 | Investments - program-related. See Part IV, line 11 | V | | | 13 | _ |
| 1 | 14 | Intangible assets | | | 126 400 | 14 | 112 056 |
| ŀ | 15 | Other assets. See Part IV, line 11 | | | 126,498. | 15 | 113,856 |
| 1 | 16 | Total assets, Add lines 1 through 15 (must equal li | _ | | 4,103,957. | 16 | 4,946,915 841,006 |
| 1 | 17 | Accounts payable and accrued expenses | | | 657,868. | 17 | 041,000 |
| | 18 | Grants payable | | . | 18 | | |
| | 19 | Deferred revenue | | the second of th | | 19 | <u> </u> |
| : | 20 | Tax-exempt bond liabilities | | | | 20 | |
| - [1] | 21 | Escrow or custodial account liability. Complete Par | | | | 21 | - 0 |
| ŀ | 22 | Loans and other payables to any current or former | | | | | |
| 1 | | trustee, key employee, creator or founder, substan | | | | 22 | |
| 1 | | controlled entity or family member of any of these s | | | | 23 | _ |
| - 1 | 23 | Secured mortgages and notes payable to unrelated | | 1 | | 24 | |
| - 1 | 24 | Unsecured notes and loans payable to unrelated the | | | <u> </u> | 24 | |
| | 25 | Other liabilities (including federal income tax, payat | | | | | |
| ı | | parties, and other liabilities not included on lines 17 | | | 346,817. | 25 | 308,652 |
| | 00 | of Schedule D Total liabilities. Add lines 17 through 25 | | | 1,004,685. | | 1,149,658 |
| + | 26 | Organizations that follow FASB ASC 958, check | hore | N X | | - | |
| 1 | | and complete lines 27, 28, 32, and 33. | nere | | | | |
| l | 27 | Net assets without donor restrictions | 3,090,917. | 27 | 3,770,718 | | |
| - [| 28 | Net assets with donor restrictions | | A second control of the second control of th | 8,355. | | 26,539 |
| 1 | 20 | Organizations that do not follow FASB ASC 958, | | | | | |
| 1 | | and complete lines 29 through 33. | | | | | |
| | 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| - 1 | 30 | Paid-in or capital surplus, or land, building, or equip | | | | 30 | |
| - 1 | 31 | Retained earnings, endowment, accumulated incompared in | | | <u> </u> | 31 | |
| - 1 | 32 | Total net assets or fund balances | | | 3,099,272. | 32 | 3,797,257 |
| | | | | ARTERIOR CONTRACTOR CO | 4,103,957. | | 4,946,915 |

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

X

Form 990 (2020)

3a

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name of | ne of the organization Employer identification num | | | | | identification number | | |
|-------------|--|------------------------|--|------------------|---|---|-------------------|----------------------------|
| | CHS of Worcester, Inc. 04-3419625 | | | | | 4-3419625 | | |
| Part I | Reason for Public C | | | omplete th | is part.) Se | e instruction | ns. | |
| The organ | ization is not a private found | ation because it is: (| For lines 1 through 12, c | heck only | one box.) | | | |
| 1 | A church, convention of chu | | | | | (A)(i). | | |
| 2 🗔 | A school described in section | | | | | | | |
| 3 🗔 | A hospital or a cooperative | | | | |). | | |
| 4 🗔 | A medical research organiza | ation operated in cor | niunction with a hospital | described | in section | 170(b)(1)(A |)(iii). Enter t | the hospital's name, |
| | city, and state: | and operates are a | , | | | | | , |
| 5 🗀 | An organization operated for | r the benefit of a co | llege or university owned | or operat | ed by a go | vernmental | unit describ | ed in |
| . | section 170(b)(1)(A)(iv). (C | | , | | , , | | | |
| e 🗀 | A federal, state, or local gov | | nental unit described in s | ection 17 | оњу туах | vì. | | |
| 7 🗀 | An organization that normal | | | | | | the general | public described in |
| , | section 170(b)(1)(A)(vi). (Co | | itiai pait of ito oupport ii | | | | • | |
| . \Box | A community trust describe | | 1VAVvi). (Complete Part | -105 | | | | |
| ᄚᆖ | An agricultural research org | | | | d in coniu | nction with a | land-grant | college |
| 9 | or university or a non-land-g | | | | | | | |
| | university: | nant conege of agno | ditare (see mondellerie). | Erico, cito | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , | • | |
| 10 X | • | lly receives (1) more | than 33 1/3% of its sunt | oort from o | ontributio | ns. members | ship fees, ar | nd gross receipts from |
| 10 [46] | activities related to its exem | | | | | | | |
| | income and unrelated busin | iess tavable income | (less section 511 tax) fro | om busine | sses acqu | ired by the o | rganization | after June 30, 1975. |
| | See section 509(a)(2). (Cor | | (1000 000 tion of the tary in | | | | | |
| 11 🗀 | An organization organized a | | ively to test for public sa | fetv. See s | section 50 | 9(a)(4). | | |
| 12 | An organization organized a | | | | | | arry out the | purposes of one or |
| 12 | more publicly supported or | nanizations describe | ed in section 509(a)(1) o | r section : | 509(a)(2). S | See section | , 509(a)(3), C | heck the box in |
| | lines 12a through 12d that | | | | | | | |
| | Type I. A supporting orga | | | | | | | givina |
| | the supported organization | | | | | | | |
| | organization. You must c | | | · majority | | | | |
| , r | Type II. A supporting organization. | | | tion with it | s supporte | ed organizati | on(s), by ha | vina |
| В Ц | control or management o | | | | | | | |
| | organization(s). You mus | | | arrio porce | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| | Type III functionally inte | | | in connect | tion with, a | and functions | ally integrate | ed with. |
| с <u> </u> | its supported organization | | | | | | , | |
| | Type III non-functionally | | | | | | orted organi | zation(s) |
| d ∟ | that is not functionally int | | | | | | | |
| | requirement (see instruct | | | | | | | 75 |
| | Check this box if the orga | piration received a | written determination fro | m the IRS | that it is a | Type I. Type | e II. Type III | |
| e L_ | functionally integrated, or | | | | | . ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , . , , , | |
| 4 54 | er the number of supported of | | | | | TOUR | | |
| | vide the following information | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| y ric | (i) Name of supported | (ii) EIN | (tit) Type of organization | (iv) Is the orga | nization listed no document? | (v) Amount o | C. (2.16) | (vi) Amount of other |
| | organization | | (described on lines 1-10 above (see instructions)) | Yes | No | support (see | instructions) | support (see instructions) |
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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|----------|---|-------------------------|---------------------|--|--|--|-------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | <u> </u> | | | | | |
| 5 | The portion of total contributions | | | The state of the s | | | |
| | by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | W 1 2 3 1 L | | |
| | column (f) | | | | | | |
| 6 | Public support, Subtract line 5 from line 4. | | | | | | <u> </u> |
| | ction B. Total Support | | | | | T | |
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 7 | Amounts from line 4 | | | ļ | | | |
| 8 | Gross income from interest, | | , | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | 1 | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | [| | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | 1 | | | |
| | assets (Explain in Part VI.) | | i la svi a i la svi | | | 100 | |
| | Total support. Add lines 7 through 10 | ete (oco instruc | tions) | | | 12 | |
| 12 | Gross receipts from related activities, First 5 years. If the Form 990 is for the | etc. (see instruction's | first second third | fourth or fifth tax | vear as a section | | |
| 13 | organization, check this box and stop | ne organization s | mst, second, tima | , 1001111, 01 111111 102 | , | | ▶□ |
| <u>~</u> | ction C. Computation of Publ | | | | | - 11 12/ | |
| | Public support percentage for 2020 (| | | column (fl) | | 14 | % |
| | Public support percentage from 2019 | | | | | | % |
| 16 | 33 1/3% support test - 2020. If the | organization did r | ot check the box | on line 13, and line | 14 is 33 1/3% or | more, check this b | ox and |
| | ston here. The organization qualifies | as a publicly sup | ported organization | on | | | |
| 1 | 33 1/3% support test - 2019. If the | organization did r | ot check a box or | line 13 or 16a, an | d line 15 is 33 1/3 | % or more, check t | his box |
| | and stop here. The organization qua | lifies as a publicly | supported organi | zation | | | |
| 17: | a 10% -facts-and-circumstances tes | t - 2020. If the or | ganization did not | check a box on tir | ne 13, 16a, or 16b | and line 14 is 10% | or more, |
| | and if the organization meets the fact | ts-and-circumstar | nces test, check th | is box and stop h | <mark>ere.</mark> Explain in Par | t VI how the organi | zation |
| | meets the facts-and-circumstances to | est. The organizat | tion qualifies as a | publicly supported | l organization | | |
| | 10% -facts-and-circumstances tes | t - 2019. If the or | ganization did not | check a box on lir | ne 13, 16a, 16b, o | r 17a, and line 15 is | 10% or |
| | more, and if the organization meets t | he facts-and-circu | ımstances test, ch | neck this box and a | s top here. Explain | in Part VI how the | _ |
| | organization meets the facts-and-circ | umstances test. | The organization o | jualifies as a public | cly supported orga | nization | |
| 18 | Private foundation. If the organization | on did not check a | a box on line 13, 1 | 6a, 16b, 17a, or 1 | <u>7b, check this box</u> | and see instruction | ns |
| | | | | | Sch | nedule A (Form 99 | 0 or 990-EZ) 2020 |

Schedule A (Form 990 or 990-EZ) 2020 CHS of Worcester, Inc. | Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

| qualify under the tests listed | below, please comp | lete Part II.) | | | | |
|--|---------------------------|----------------------|-----------------------|---|----------------------|-------------------|
| Section A. Public Support | | | | · · | | |
| Calendar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018_ | (d) 2019 | (e) 20 <u>20</u> | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do not | | | | 42 522 | | |
| include any "unusual grants.") | 3,382. | 3,888. | 3,444. | 13,532. | 1,769,196. | 1,793,442. |
| 2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | 8,546,293. | 8,664,568. | 9,732,188. | 10,495,068. | 9,998,987. | 47,437,104. |
| 3 Gross receipts from activities that | 1 | | | | | |
| are not an unrelated trade or bus- | | | | | | |
| iness under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities | | | | | | |
| furnished by a governmental unit to | | | | • | | |
| the organization without charge | | | | | 11 750 100 | |
| 6 Total. Add lines 1 through 5 | 8,549,675. | 8,668,456. | 9,735,632. | 10,508,600. | 11,768,183. | 49,230,546. |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | 1 | | | | | 0. |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | 0. |
| c Add lines 7a and 7b | | | | | | 0. |
| 8 Public support. (Subtract line 7c from line 6.) | | | | | | 49,230,546. |
| Section B. Total Support | | | | | <u></u> | |
| Calendar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 9 Amounts from line 6 | 8,549,675. | 8,668,456. | 9,735,632. | 10,508,600. | 11,768,183. | 49,230,546. |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 62. | | | | | 62. |
| b Unrelated business taxable income | | | | | | |
| (less section 511 taxes) from businesse acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | 62. | | | | | 62. |
| 11 Net income from unrelated busines activities not included in line 10b, whether or not the business is | | | | | | 66 707 |
| regularly carried on | 22,415. | 44,292. | | | | 66,707. |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12 | 8,572,152. | | | | | |
| 14 First 5 years. If the Form 990 is for | the organization's f | irst, second, third, | fourth, or fifth tax | year as a section | 501(c)(3) organizati | ion, |
| check this box and stop here | | , | | | | > |
| Section C. Computation of Pu | blic Support Pe | ercentage | | | | |
| 15 Public support percentage for 2020 |) (line 8, column (f), | divided by line 13, | column (f)) | | 15 | 99.86 % |
| 16 Public support percentage from 20 | | | <u></u> | | 16 | 99.86 % |
| Section D. Computation of Inv | | | | | | |
| 17 Investment income percentage for | | | | | 17 | .00 % |
| 18 Investment income percentage from | m 2019 Schedule A, | Part III, line 17 | | *************************************** | 18 | % |
| 19a 33 1/3% support tests - 2020. If t | he organization did | not check the box | on line 14, and line | e 15 is more than | 33 1/3%, and line 1 | 17 is not |
| more than 33 1/3%, check this box | and stop here. The | organization quali | ifies as a publicly s | supported organiz | ation | _ |
| b 33 1/3% support tests - 2019. If t line 18 is not more than 33 1/3%, o | he organization did | not check a box or | n line 14 or line 19a | a, and line 16 is m | ore than 33 1/3%, | and |
| 20 Private foundation. If the organiza | tion did not check s | box on line 14 19 | a, or 19b, check to | his box and see in | structions | ▶□ |
| ZU TIVALE IOUNGALION II LIE OIGANIZA | MOLI GIG HOL OHOUN E | CANADITATIO 171 10 | | C-l | edule A (Form 99) | > == 000 EZ\ 0000 |

Yes No

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| - | | Yes | No |
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| Pai | t IV Supporting Organizations (continued) | | | |
|-----|--|-----------|------|---------|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | Ţij |
| а | A person who directly or indirectly controls, either alone or together with persons described in lines 11b and | MILL | 1.0 | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| ь | A family member of a person described in line 11a above? | 11b | | |
| | A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | DE N |
| _ | detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | 17.5 |
| | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | 1 |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | 4 | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | 188 | | 10.5 |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | 1 | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | 5.3 | |
| | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | _ | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | 50. | Ren. |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | _ | A | 1 |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | 1 | 1000 |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | T KAR | 35 | 200 |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in line 2, above, did the organization's supported organizations have a | | | West 18 |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | With |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | 12 8 | - 10 | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions |). | | |
| а | The organization satisfied the Activities Test, Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| C | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in | nstructio | | T |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| a | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | H3 mile | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | 17 | |
| b | Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | 益. | EL? |
| | these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations, Answer lines 3a and 3b below. | | | 16 |
| а | | 51-U- | | Test. |
| | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | 200 | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | 31 | 9. |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Par | | | | <u> </u> |
|-------|---|----------------|---------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying | | | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mus | t complete | Sections A through E. | , – |
| Secti | on A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| • | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| | on B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| • | instructions for short tax year or assets held for part of year): | | | |
| a | Average monthly value of securities | 1a | | |
| | Average monthly cash balances | 1b | | |
| | Fair market value of other non-exempt-use assets | 1c | | |
| _ | Total (add lines 1a, 1b, and 1c) | 1d | | |
| | Discount claimed for blockage or other factors | | | Lawx Mina |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| • | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | - 6 | | |
| - | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-function | ally integrate | ed Type III supporting or | anization (see |
| - | instructions). | | | |

Schedule A (Form 990 or 990-EZ) 2020

| Par | t V | Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | nizations _{(contini} | ıed) | |
|---------------|---------|---|-------------------------------|--------------------------------------|------|-------------------------------------|
| Sec <u>ti</u> | on D - | Distributions | | | | Current Year |
| 1 | Amou | nts paid to supported organizations to accomplish exe | mpt purposes | | 1 | |
| 2 | Amou | nts paid to perform activity that directly furthers exemp | t purposes of supported | | | |
| | organi | izations, in excess of income from activity | | | 2 | |
| 3 | Admir | nistrative expenses paid to accomplish exempt purpose | es of supported organizations | s | 3 | |
| 4 | Amou | nts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualif | ied set-aside amounts (prior IRS approval required - pro | vide details in Part VI) | | 5 | |
| 6 | Other | distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total | annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distrib | outions to attentive supported organizations to which the | ne organization is responsive | : | | |
| | (provid | de details in Part VI). See instructions. | | | 8 | |
| 9 | Distrib | outable amount for 2020 from Section C, line 6 | | | 9 | |
| 10 | Line 8 | amount divided by line 9 amount | | | 10 | |
| Secti | on E - | Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributio Pre-2020 | ns | (iii) Distributable Amount for 2020 |
| 1 | Distrib | outable amount for 2020 from Section C, line 6 | | | MIBE | |
| 2 | Under | distributions, if any, for years prior to 2020 (reason- | | | | |
| | able c | ause required · explain in Part VI). See instructions. | | Web. | | 10000 |
| 3 | Exces | s distributions carryover, if any, to 2020 | | | | <u> </u> |
| _ | From | | | | | |
| b | From 2 | 2016 | | | | |
| | From | | | | | |
| | From: | | | | _ | |
| e | From | 2019 | | | | IEEESII IMDI Kess |
| f | Total | of lines 3a through 3e | | | | |
| | | ed to underdistributions of prior years | | | _ | |
| <u>h</u> | | ed to 2020 distributable amount | | | | |
| i | Carry | over from 2015 not applied (see instructions) | | | _ | <u> </u> |
| j | | inder. Subtract lines 3g, 3h, and 3i from line 3f. | /1911 | <u></u> | _ | THE RESERVE |
| 4 | Distrib | outions for 2020 from Section D, | | | | |
| | line 7: | | | | | |
| | | ed to underdistributions of prior years | | | - | |
| | | ed to 2020 distributable amount | | | | |
| C | | inder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | | ining underdistributions for years prior to 2020, if | | | - 1 | |
| | | Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | | tero, explain in Part VI. See instructions. | | | | |
| 6 | | ining underdistributions for 2020. Subtract lines 3h | | | | |
| | | b from line 1. For result greater than zero, explain in | | | 100 | |
| | | /I. See instructions. | | | | |
| 7 | | ss distributions carryover to 2021. Add lines 3j | | | | |
| | and 4 | | | | | |
| | | down of line 7: | | | | |
| | | s from 2016 | | | | |
| | | s from 2017 | | | | |
| | | s from 2018 | | | - | |
| | | s from 2019 | | | | |
| е | Exces | s from 2020 | | | | 200 |

Schedule A (Form 990 or 990-EZ) 2020

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

CHS of Worcester, Inc.

O4-3419625

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

X 501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

| For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 11 or (ii) Form 990-EZ, line 1. Complete Parts I and II. |
|---|
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. |
| For an organization described in section 501(c)(7), (8), or (10) filling Form 990 or 990-EZ that received from any one contributor, during the |

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

religious, charitable, etc., contributions totaling \$5,000 or more during the year

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization Employer identification number CHS of Worcester, Inc. 04-3419625 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (d) No. Name, address, and ZiP + 4 **Total contributions** Type of contribution 3 Person Payroll 10,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 1 Person Payroll <u>945,54</u>7. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 2 Person Payroll 805,465. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person

023452 11-25-20

Payroll Noncash (Complete Part II for noncash contributions.) Name of organization

Employer identification number

CHS of Worcester, Inc.

04-3419625

| Part II | Noncash Property (see instructions). Use duplicate copies of Part II if a | additional space is needed. | |
|------------------------------|---|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |

Employer identification number Name of organization 04-3419625 CHS of Worcester, Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this late, ence.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (d) Description of how gift is held (b) Purpose of gift (c) Use of gift Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. from (d) Description of how gift is held (b) Purpose of gift (c) Use of gift Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Name of the organization

Employer Identification number 04 - 3419625

| | CHS of Worcester, I | | | 04-3419625 |
|-----|---|---|--|--|
| Pa | t I Organizations Maintaining Donor Advised | d Funds or Other Similar Funds | or Acco | unts.Complete if the |
| | organization answered "Yes" on Form 990, Part IV, line | | | • |
| • | | (a) Donor advised funds | (b) Fu | nds and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate value of contributions to (during year) | | <u>- </u> | |
| 3 | Aggregate value of grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and donor advisors in w | riting that the assets held in donor advis | ed funds | |
| | are the organization's property, subject to the organization's e | exclusive legal control? | | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor ad | | | |
| | for charitable purposes and not for the benefit of the donor or | - | | 40.000 ST-00 |
| | impermissible private benefit? | | | Yes No |
| Pa | | | | 7. |
| 1 | Purpose(s) of conservation easements held by the organization | on (check all that apply). | | _ |
| | Preservation of land for public use (for example, recreat | ion or education) Preservation of | a historicall | y important land area |
| | Protection of natural habitat | Preservation of | a certified h | istoric structure |
| | Preservation of open space | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifie | ed conservation contribution in the form | of a co <u>nser</u> | vation easement on the last |
| | day of the tax year. | | 5. | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a | |
| b | Total acreage restricted by conservation easements | | 2b | |
| C | Number of conservation easements on a certified historic stru | cture included in (a) | 2c | |
| d | Number of conservation easements included in (c) acquired at | fter 7/25/06, and not on a historic structu | ıre | |
| | listed in the National Register | | 2d | |
| 3 | Number of conservation easements modified, transferred, rele | | | on during the tax |
| | year > | | | |
| 4 | Number of states where property subject to conservation ease | ement is located | | |
| 5 | Does the organization have a written policy regarding the period | odic monitoring, inspection, handling of | | |
| | violations, and enforcement of the conservation easements it | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, h | nandling of violations, and enforcing cons | ervation ea | sements during the year |
| | <u> </u> | | _ | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handle | ing of violations, and enforcing conserva | tion easeme | ents during the year |
| _ | S | | " \\ A\\ \\ D\\ C | |
| 8 | Does each conservation easement reported on line 2(d) above | * | | Yes No |
| | and section 170(h)(4)(B)(ii)? | | | manual transfer of the same of |
| 9 | In Part XIII, describe how the organization reports conservation | 500 | | |
| | balance sheet, and include, if applicable, the text of the footnot | ote to the organization's imancial statem | siits tiiat ue | scribes trie |
| Pai | organization's accounting for conservation easements. t III Organizations Maintaining Collections of | Art. Historical Treasures, or O | ther Simi | ilar Assets. |
| | Complete if the organization answered "Yes" on Form 9 | | | |
| 10 | If the organization elected, as permitted under FASB ASC 958 | | nd balance | sheet works |
| | of art, historical treasures, or other similar assets held for public | | | |
| | service, provide in Part XIII the text of the footnote to its finance | | | , , , , , , , , , , , , , , , , , , |
| h | If the organization elected, as permitted under FASB ASC 958 | | | eet works of |
| ~ | art, historical treasures, or other similar assets held for public of | | | |
| | provide the following amounts relating to these items: | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | \$ |
| | (ii) Assets included in Form 990, Part X | | | \$ |
| 2 | If the organization received or held works of art, historical treat | | | · |
| - | the following amounts required to be reported under FASB AS | | . J 1 10 10 11 | |
| а | Revenue included on Form 990, Part VIII, line 1 | • | | \$ |
| | Assets included in Form 990, Part X | | | |
| | For Paperwork Reduction Act Notice, see the Instructions | | | Schedule D (Form 990) 2020 |

Schedule D (Form 990) 2020

201,248.

25,767. 2,257,441.

<u>493,414.</u>

16,108.

694,662.

41,875.

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Schedule D (Form 990) 2020

| Part VII Investments - Other Securities. Complete if the organization answered "Yes" of | n Form 990. Part IV line | e 11h See Form 990 Part Y line 12 |
|--|-----------------------------|---|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial derivatives | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| (2) Closely held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | |
| Part VIII Investments - Program Related. | | |
| Complete if the organization answered "Yes" o | n Form 990. Part IV. line | e 11c. See Form 990. Part X. line 13 |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) | | , == |
| (2) | <u> </u> | |
| (3) | <u> </u> | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | · |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | |
| Part IX Other Assets. | | |
| Complete if the organization answered "Yes" or | Form 990 Part IV line | 11d See Form 990 Part V line 15 |
| | escription | (b) Book value |
| (1) | | (b) BOOK VAILED |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | (5) | |
| Part X Other Liabilities. | 3.) | |
| Complete if the organization answered "Yes" or | Form 900 Part IV line | 110 or 116 Can Form 000 Dark V. Kan 05 |
| (a) Description of liability | 11 Olli 990, Palt IV, iiile | |
| (1) Federal income taxes | | (b) Book value |
| (2) Professional liability los | | |
| (3) reserves | <u> </u> | 4F F02 |
| (4) Resident funds | | 45,583 |
| (5) Medicaid user fee obligation | | 78,600 |
| | | 184,469 |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) Stell (Column (b) must equal Form 000. Part V. and (D) line of | <u> </u> | 000 470 |
| Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 2 Liability for uncertain tax positions. In Part XIII, provide the | | ▶ 308,652 |

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

29

032054 12-01-20

Schedule D (Form 990) 2020

17/20-51

| in the towns of the mosult of a tay position they have historically taken |
|--|
| income taxes as the result of a tax position they have historically taken |
| on various tax exposure items including unrelated business income or tax |
| status. Under guidance issued by the Financial Accounting Standards Board, |
| assets and liabilities are established for uncertain tax positions taken |
| or positions expected to be taken in income tax returns when such |
| positions are judged to not meet the "more-likely-than-not" threshold, |
| based upon the technical merits of the position. Estimated interest and |
| penalties, if applicable, related to uncertain tax positions are included |
| as a component of income tax expense. |
| |
| The System has evaluated the position taken on its filed tax returns. The |
| System has concluded no uncertain income tax positions exist at December |
| 31, 2020. |
| |
| |
| |
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| |
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| |
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| |
| |

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

CHS of Worcester, Inc.

Part I Questions Regarding Compensation

Employer identification number 04-3419625

| | | | Yes | No |
|-----|--|---------|----------|--|
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| - | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | 10 | |
| | First-class or charter travel Housing allowance or residence for personal use | | H | |
| | Travel for companions Payments for business use of personal residence | | F 3 | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | 8 | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | 3 |
| | | | | |
| h | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | Name of | | |
| D | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | The l | |
| _ | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | trustees, and british, including the OLG, Excessive Discost, 1-5 | | 100 | |
| _ | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| 3 | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | 3 | 100 |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | The state of the s | | â | |
| | — Companiation Committee | | | |
| | macparitati de inperiodici de inperiodici de incerca de | | 4 | |
| | Form 990 of other organizations L. J. Approval by the board or compensation committee | | | |
| | 200 Deat VIII Section A line to with respect to the filling | | | 1 |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | 4a | | X |
| а | Receive a severance payment or change-of-control payment? | 4b | | X |
| Ь | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4c | | X |
| C | Participate in or receive payment from an equity-based compensation arrangement? | 10 | 1.7 | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | 8 | |
| | A | | | 118 |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | 1.5 | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | 5a | 9.7700 | X |
| | The organization? | 5b | | X |
| Ь | Any related organization? | 30 | | |
| | If "Yes" on line 5a or 5b, describe in Part III. | 8-19 | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | 0. | 2 (85) | x |
| а | The organization? | 6a | - | X |
| þ | Any related organization? | 6b | 2 | <u>^</u> |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | - | v | |
| | not described on lines 5 and 6? If "Yes." describe in Part III | 7 | X | - |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | £ 12 | v |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | 1 | | 1 100000 |
| | Regulations section 53.4958-6(c)? | 9 | | |
| 14/ | A For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule | J (For | m 990 | <i>i</i>) 2020 |

CHS of Worcester, Inc. Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).

reported as deferred (F) Compensation on prior Form 990 in column (B) Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual. (E) Total of columns (B)(i)-(D) ,553, 151 ,285 (D) Nontaxable benefits (C) Retirement and 0 other deferred compensation 64. (B) Breakdown of W-2 and/or 1099-MISC compensation 0 (iii) Other reportable compensation (ii) Bonus & incentive compensation 4,100 (i) Base compensation 143,604 Do not list any individuals that aren't listed on Form 990, Part VII. EE ε € Ξ ΞΞ € € € 3 Ξ ≘ ≘ € € € 🛢 Ξ € 🗉 EBEE (A) Name and Title Bunice Gharbin LPN/RN 3

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020
Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 3:

key employees directors, officers or trustees, the to paid Any compensation

Covenant of to the oversight and decisions is subject the Organization of

tax-exempt organization. Every two-to-three years the related ď Health,

an Compensation Committee of the Covenant Health Board of Directors engages

external consultant to provide competitive market data from various survey

ർ the Compensation Committee has engaged compensation program. Since 2003,

to develop recommendations for

sources, which is then used

changes to the

the of Objectives analysis. to conduct this human resources consultant

compensation cash the total ōĘ analysis are to assess the compositeness competitive based develop market leadership team, senior of the levels

annual the ensure that and executive positions, <u>a</u>11 salary ranges for

reasonable and competitive are any, are there 4.T incentive opportunities,

Part I, Line 7:

рe variable pay award that may recommends the Committee Compensation the award is officers. The payment of and employees qualifying t o issued

discretionary and is subject to meeting the pre-determined goals of the

Schedule J (Form 990) 2020

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2020
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

CUS of Wordester Inc

Employer identification number 04-3419625

CHS of Worcester, Inc. Form 990, Part I, Line 1, Description of Organization Mission: spiritual well-being of those served. Form 990, Part III, Line 1, Description of Organization Mission: whose legacy we share, we seek to "bring the miracle of love to all" through compassionate care. St. Mary Health Care Center desires, in partnership with others committed to providing holisitc and inclusive care for all, to develop innovative and creative means to enhance the physical, emotional, social and spiritual well-being of those we serve. Form 990, Part VI, Section A, line 6: Covenant Health, Inc. is the sole corporate member of the Organization. Form 990, Part VI, Section A, line 7a: As the sole corporate member of the Organization, Covenant Health, Inc. retains the ability to elect and remove the Organization's board of directors with or without cause. Form 990, Part VI, Section A, line 7b: Refer to the explanation on Schedule O for Form 990, Part VI, Section A, Line 7a. Form 990, Part VI, Section B, line 11b: As the sole corporate member of the Organization, Covenant Health, Inc. has

as outlined in the Organization's bylaws:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

the following powers and rights over the Organization and its subsidiaries

- 1. To approve any change in the written statements of philosophy and mission;
- 2. To amend and to repeal the organizing and governing documents;
- 3. To elect the Board of Directors or remove them with or without cause;
- 4. To appoint and remove the president;
- 5. To ratify the Board of Director's election of the Chair of the Board;
- 6. To approve all plans of merger, consolidation, reorganization,

dissolution, or the sale, lease assignment, or transfer of substantially

all of the assets, or the purchase or acquisition of an interest in any

corporation, partnership, joint venture, or other entity;

- 7. To approve all long-range strategic plans before implementation;
- 8. To approve the acquisition, sale, or encumberance of any real estate valued in excess of an amount set by the Member in writing;
- 9. To approve all capital budgets and non-budgeted expenses in excess of an amount set by the Member in writing;
- 10. To approve all debt in excess of limits set by the Member in writing;
- 11. To appoint the auditors;
- 12. To approve the sale, assignment, or transfer of any equity interest or membership interest in any subsidiary;
- 13. To approve any reclassification or other change of any capital stock or other equity security; and,
- 14. To approve the issuance of, or the creation of any obligation to issue, any equity security.

Form 990, Part VI, Section B, Line 12c:

This process is the responsibility of the Compliance Officer. A conflict of interest disclosure form is submitted to all leadership, board members,

n32212 11-20-20

Schedule O (Form 990 or 990-EZ) 2020

CHS of Worcester, Inc.

Employer identification number 04-3419625

board committee members, employed physicians, medical directors and certain employees in key positions annually to be completed. Reminders are sent to all persons of interest to ensure that all conflict of interest disclosure forms are completed and collected.

Form 990, Part VI, Section B, Line 15:

Any compensation paid to the trustees, directors, officers or key employees of the Organization is subject to the oversight and decisions of Covenant Health, a related tax-exempt organization. Every two-to-three years the Compensation Committee of the Covenant Health Board of Directors engages an external consultant to provide competitive market data from various survey sources, which is then used to develop recommendations for changes to the compensation program. Since 2003, the Compensation Committee has engaged a human resources consultant to conduct this analysis. Objectives of the analysis are to assess the compositeness of the total cash compensation levels of the senior leadership team, develop market based competitive salary ranges for all executive positions, and ensure that the annual incentive opportunities, if there are any, are competitive and reasonable.

Form 990, Part VI, Section C, Line 19:

The Organization's Form 990, governing documents, conflict of interest policy, and financial statements are made available to the public upon request. The Organization's Form 990 is also made available on the website of its parent organization, Covenant Health, at the following web address: https://www.covenanthealth.net/financial-information/financial-information

Form 990, Part IX, Line 11g, Other Fees:

Contracted medical professionals:

032212 11-20-20

Schedule O (Form 990 or 990-EZ) 2020

| Schedule Q (Form 990 or 990-EZ) 2020 | Page 2 |
|---|---|
| Name of the organization CHS of Worcester, Inc. | Employer identification number 04-3419625 |
| | |
| Program service expenses | 1,375,791. |
| Management and general expenses | 0. |
| Fundraising expenses | 0. |
| Total expenses | 1,375,791. |
| | |
| Cleaning and maintenance services: | |
| Program service expenses | 0. |
| Management and general expenses | 417,947. |
| Fundraising expenses | |
| Total expenses | 417,947. |
| | |
| Outside purchased services: | |
| Program service expenses | |
| Management and general expenses | 62,545. |
| Fundraising expenses | 0. |
| Total expenses | 62,545. |
| Total Other Fees on Form 990, Part IX, line 11g, Col A | 1,856,283. |
| Total Other rees on roth 950, rate in 1200 125, see | |
| Form 990, Part XII, Line 2c: | |
| The audit process has not changed from the previous year | • |
| The data provide that the same and the same | |
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SCHEDULE R (Form 990)

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships ► Attach to Form 990.

2020

OMB No. 1545-0047

Part i Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Inc.

CHS of Wordester,

Name of the organization

Department of the Treasury Internal Revenue Service

Open to Public Inspection

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 04-3419625

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | | (f) Direct controlling entity | |
|--|--|--|-------------------------|---------------------------------------|-------------------------------|---|---------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | 1 |
| | | | | | | | |
| Part II Identification of Related Tax-Exempt Organizations. Complete if organizations during the tax year. | ntions. Complete if the organization a | the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt | , Part IV, line 34, b | ecause it had one | or more related tax-exe | mpt | |
| (a) Name, address, and EIN | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | Section 512(b)(13) controlled entity? | (b)(13) |
| | | 16 | | 501(c)(3)) | | Yes | ٤ |
| Youville Lifecare Inc 04-2103582 1575 Cambridge Street Cambridge MA 02138 | Hospital and health care facility | Massachusetts | 501(c)(3) | Line 10 | Covenant Health, Inc. | | × |
| St. Joseph Manor Health Care - 04-2565937 215 Thatcher Street Brockton MA 02302 | Nursing home and restorative facility | Massachusetts | (6)(3) | Line 10 | Covenant Health, Inc. | | × |
| W t - | Hospital and health care facility | Maine | 501(c)(3) | Line 12a, I | Covenant Health, Inc. | | × |
| St. Joseph's Hospital of Nashua, NH Inc 02-0222215, 172 Kinsley Street, Nashua, NH 03061 | Hospital and health care facility | New Hampshire | £01(c)(3) | pine 3 | Covenant Health, Inc. | | × |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. | ns for Form 990. | | | : | Schedule R (Form 990) 2020 | (Form 990) | 2020 |

CHS of Worcester, Inc.

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

| (e) | (9) | (0) | <u>(</u> 0 | (e) | (£) | (6) | |
|--|--------------------------|--------------------------|-------------|--------------------|--------------------|----------------|----------|
| Name, address, and EIN | Primary activity | Legal domicile (state or | Exempt Code | Public charity | Direct controlling | Section 512(b) | D T3) |
| of related organization | | foreign country) | section | status (if section | entity | organization? | n? |
| | | | | 501(c)(3)) | | Yes | ₽ |
| Youville Place - 04-3297834 | | | | | | | |
| 10 Pelham Road | | | | | Covenant Health, | | |
| Lexington, MA 02421 | Assisted living services | Massachusetts | 501(c)(3) | Line 10 | Inc. | 7 | × |
| St. Mary's Villa Nursing Home, Inc | | | | | | | |
| 23-2057177, 675 St. Mary's Villa Road, | Nursing home and | | | | Covenant Health, | | |
| Moscow, PA 18444 | restorative facility | Pennsylvania | 501(c)(3) | Line 10 | Inc. | | × |
| CHS of Waltham, Inc. d/b/a Maristhill | | | | | | | |
| Nursing & Rehab Center - 04-3333609, 66 | Nursing home and | | | | Covenant Health, | | |
| Newton Street, Waltham, MA 02453 | restorative facility | Massachusetts | 501(c)(3) | Line 10 | Inc. | _ | × |
| Fanny Allen Holdings, Inc 03-0181052 | | | | | | | |
| 790 College Parkway | Real estate holding | | | <u> </u> | Covenant Health, | | |
| Colchester, VT 05446 | company | Vermont | 501(c)(3) | Line 12a, I | Inc. | 7 | × |
| St. Andre Health Care - 01-0342399 | | | | | | | |
| 407 Pool Street | Nursing home and | | | | Covenant Health, | | |
| Biddeford, ME 04005 | restorative facility | Maine | 501(c)(3) | Line 10 | Inc. | _ | × |
| MI Nursing Restorative Center, Inc. | | | | | | | |
| 04-2104851, 172 Lawrence Street, Lawrence, | Nursing home and | | | | Covenant Health, | | |
| MA 01841 | restorative facility | Massachusetts | 501(c)(3) | Line 10 | Inc. | _ | × |
| Helping Hands of St. Marguerite, Inc | | | | | | | |
| 80-0199674, 799 Concord Avenue, Cambridge, | Private home-care health | | | | Covenant Health, | | |
| MA 02138 | services | Massachusetts | 501(c)(3) | Line 10 | Inc. | | × |
| Covenant Health Investment Trust - | | | | | | | |
| 04-6835128, 420 Bedford Street, Lexington, | | | | | Covenant Health, | | |
| | Investment trust | Massachusetts | 501(c)(3) | Line 12a, I | Inc. | | × |
| Fanny Allen Corporation, Inc 22-2495808 | | | | | | | |
| 790 College Parkway | | | | | Covenant Health, | | |
| Colchester, VT 05446 | Charitable foundation | Vermont | 501(c)(3) | Line 12a, I | Inc. | _ | × |
| Youville House, Inc 04-3239593 | | | | | | | |
| 1573 Cambridge Street | | - | | | Youville | | |
| Cambridge, MA 02138 | Assisted living services | Massachusetts | 501(c)(3) | Line 10 | Lifecare, Inc. | | × |
| Youville Hospital and Rehabilitation Center, | | | | | | | |
| Inc 04-3239563, 1575 Cambridge Street, | Hospital and health care | | | | Youville | | |
| Cambridge, MA 02138 | facility | Massachusetts | 501(c)(3) | Line 10 | Lifecare, Inc. | | × |
| St. Mary's Regional Medical Center - | | | | | | | |
| 01-0211551, P.O. Box 7291, Lewiston, ME | Hospital and health care | | | | St. Mary's Health | | |
| 04243 | facility | Maine | 501(c)(3) | Line 3 | System | _ | × |
| | | | | | | | |

CHS of Worcester, Inc.

Schedule R (Form 990)

Part il Continuation of Identification of Related Tax-Exempt Organizations

| (6) | (H) | (9) | Ð | (e) | Q) | (0) | |
|--|--|--------------------------|-------------|----------------------------------|--------------------|--------------------|---------------|
| Name address and FIN | Primary activity | Legal domicile (state or | Exempt Code | Public charity | Direct controlling | Section 512(b)(13) | (b)(13) |
| of related organization | (carried to the carried to the carri | foreign country) | section | status (if section 501(c)(3)) | entity | organization? | S on S |
| Community Clinical Services - 01-0409788 | | | | | | | |
| P.O. Box 7291 | | | | | St. Mary's Health | | |
| Lewiston, ME 04243 | Physician practice | Maine | 501(c)(3) | Line 10 | System | | × |
| St. Mary's D'Youville Pavilion - 01-0211558 | | | | | | | |
| P.O, Box 7291 | Nursing home and | | | | St, Mary's Health | | |
| Lewiston, MB 04243 | restorative facility | Maine | 501(c)(3) | Line 10 | System | | × |
| St. Mary's Residences - 22-2504356 | | | | | | | |
| P.O. Box 7291 | | | | | St. Mary's Health | | |
| Lewiston, ME 04243 | Low income housing | Maine | 501(c)(3) | Line 10 | System | | × |
| Neighborhood Housing Initiative - 01-0539730 | | | | | | | |
| P.O. Box 7291 | Affordable housing | | | | St, Mary's Health | | |
| Lewiston, ME 04243 | Bervices | Kaine | 501(c)(3) | Line 10 | System | | × |
| Souhegan Nursing Association - 02-0222795 | | | | | St. Joseph | | |
| 24 North River Road | | | | | ıı of | | |
| Milford, NH 03055 | Home health and hospice | New Hampshire | 501(c)(3) | Line 10 | Nashua, NH Inc. | | × |
| The Surgicenter at St. Joseph Hospital, Inc. | | : | | | St, Joseph | | |
| - 02-0222215, 172 Kinsley Street, Nashua, NH | Healthcare and surgery | | | | Hospital of | | |
| 03061 | center | New Hampshire | 501(c)(3) | Line 10 | Nashua, NH Inc. | | × |
| MI Management, Inc 04-2857794 | | | | | | | |
| 172 Lawrence Street | | | | | Covenant Health, | | |
| Lawrence, MA 01841 | Assisted living services | Massachusetts | 501(c)(3) | Line 12a, I | Inc. | | × |
| MI Adult Day Health Care Center, Inc | | | | | | | |
| 04-2921888, 189 Maple Street, Lawrence, MA | | | | | Covenant Health, | | |
| 01841 | Adult day care services | Massachusetts | 501(c)(3) | Line 10 | Inc. | | × |
| MI Residential Community, Inc 04-2647207 | | | | | | | |
| 189 Maple Street | | | | | Covenant Health, | | ! |
| Lawrence, MA 01841 | HUD low income housing | Massachusetts | 501(c)(3) | Line 10 | Inc. | | × |
| MI Residential Community II, Inc | | | | | | | |
| 04-2679954, 189 Maple Street, Lawrence, MA | | | | | Covenant Health, | | |
| 01841 | HUD low income housing | Massachusetts | 501(c)(3) | Line 10 | Inc. | | × |
| MI Residential Community III, Inc | | | | | | | |
| 04-2186043, 189 Maple Street, Lawrence, MA | | | | | Covenant Health, | | |
| 01841 | HUD low income housing | Massachusetts | 501(c)(3) | Line 10 | Inc. | | × |
| MI Transportation, Inc 04-2921889 | | | | | | | |
| 189 Maple Street | Elderly transportation | | | | Covenant Health, | | |
| Lawrence, MA 01841 | Bervices | Massachusetts | 501(c)(3) | Line 10 | Inc. | | × |
| | | | | | | | |

CHS of Worcester, Inc.

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

| | 1 | 3 | (0) | (4) | € | (0) | |
|---|----------------------------|--------------------------|-------------|----------------|--|--------------------|-------------|
| (a) | (a) | (a) | (f) | (S) | | Section 512(b)(13) | 2(b)(13) |
| Name, address, and EIN | Primary activity | Legal domicile (state or | Exempt Code | Public charity | Ulrect controlling | controlled | pel Hon |
| of related organization | | foreign country) | section | 501(c)(3)) | enny | Yes | No. |
| Mary Immaculate Guild, Inc 46-3073987 | Supporting grants and | | | | Covenant Health, | | |
| | | Massachusetts | 501(c)(3) | Line 12a, I | Inc. | | × |
| | | | | | 14 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | | |
| Healthcare Foundation - | • | • | 10717700 | | Covenant Health, | | × |
| , MB 04402 | Healthcare foundation | Maine | 5U1(C)(3) | Line IU | Inc. | | ا |
| St. Joseph Hospital - 01-0212435 | | | | | St. Joseph | | |
| 360 Broadway | Hospital and health care | | | | Healthcare | | ; |
| Bangor, ME 04402 | facility | Maine | 501(c)(3) | Line 3 | Foundation | | × |
| М & J Сомрану - 22-2480150 | | | | | St. Joseph | | |
| 360 Broadway | | | | | Healthcare | | ; |
| Bangor, MB 04402 | Lease holding company | Maine | 501(c)(2) | | Foundation | | × |
| St Joseph Ambulatory Care, Inc 22-2480373 | | L | | | St. Joseph | | |
| 360 Broadway | | | | | Healthcare | | : |
| Bangor, MB 04402 | Physician practice | Maine | 501(c)(3) | Line 10 | Foundation | | × |
| Alternative Health Services - 01-0422885 | | | | | St. Joseph | | |
| 360 Broadway | | | | | Healthcare | | ; |
| Bangor, ME 04402 | Home health and hospice | Maine | 501(c)(3) | Line 10 | Foundation | | × |
| Mount St. Rita Health Centre - 05-0342330 | | | | | | | |
| 15 Sumner Brown Road | | | | | Covenant Health, | | ; |
| Cumberland, RI 02864 | Nursing home | Rhode Island | 501(c)(3) | Line 10 | Inc. | | × |
| Penacook Place, Inc 23-7090088 | | | | | , | | |
| 150 Water Street | | | | | Covenant Health, | | ; |
| Haverhill, MA 01830 | Nursing home | Massachusetts | 501(c)(3) | Line 10 | Inc. | | 4 |
| Covenant Health, Inc 22-2484505 | | | | | | | |
| 100 Ames Pond Drive | Health care management and | | | | , | | \$ |
| Tewksbury, MA 01876 | resource organization | Massachusetts | 501(c)(3) | Line 10 | N/A | | 4 |
| Covenant Health Foundation, Inc | | | | | | | |
| 80-0199674, 100 Ames Pond Drive, Tewksbury, | | | | | Covenant Health, | | > |
| MA 01876 | Charitable foundation | Massachusetts | 501(c)(3) | Line 12a, I | Inc. | | 4 |
| | | | | | | | |
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Page 2

CHS of Wordester, Inc. Schedule R (Form 990) 2020

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

General or Percentage managing ownership partner? 3 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) \equiv Disproportionale Yes No allocations? Ξ Share of end-of-year assets 9 Share of total income Ξ Predominant income (related, unrelated, excluded from tax under sections 512-514) e Direct controlling entity Ē (c)
Legal
domicile
(state or
foreign
country) Primary activity Name, address, and EIN of related organization Œ

Identification of Related Organizations Taxable as a Corporation or Trust, Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

| (a) | (q) | (o) | (o) | (e) | £ | (6) | ε | | |
|--|---------------------|-----------------------------|---------------------------|------------------------------------|-----------------------|------------|----------------------------|-------------------------------------|------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or | Direct controlling entity | Type of entity (C corp, S corp, | Share of total income | ar ar | Percentage ownership | 512(b)(13) controlled entity? | - |
| | | country) | | or trust) | | assers | | Yes No | اہ ا |
| Covenant Health Insurance LTD - 04-3360127 | : | | | | | | | | |
| P.O. Box 69 | Self-insurance | Cayman | | | • | • | - | | |
| Grand Cayman, CAYMAN ISLANDS KY1-1102 | company | Islands | N/A | C CORP | N/A | N/A | N/A | × | اہ |
| Campus Holding - 01-0406049 | | | | | | | | | |
| P.O. Box 7291 | | | | | - | | | | |
| Lewiston, MR 04240 | Holding company | ME | N/A | C CORP | N/A | N/A | N/A | × | اہ |
| St. Joseph Corporate Services, Inc | | | | | | | | _ | |
| 02-0405197, 172 Kinsley Street, Nashua, NH | | | , | | | 1 | | | |
| 03060 | Holding company | HN | N/A | C CORP | N/A | N/A | N/A | <u>* </u> | اہ |
| Strauss Incorporated - 01-0391369 | | | | | | | | | |
| 360 Broadway | Repairs and | | | | | | , | | |
| Bangor, MB 04402 | transcriptions | ME | N/A | c corp | N/A | N/A | N/A | ~ | × |
| GNM Corporation - 02-0400550 | | | | | | | | | |
| 172 Kinsley Street | Real estate holding | | | | | , | , | | |
| Nashua, NH 03060 | company | HN | N/A | C CORP | N/A | N/A | N/A | × | J۱ |
| 032162 10-28-20 | | 43 | ! | | | Sche | Schedule R (Form 990) 2020 | 1 990) 20 | 20 |

CHS of Worcester, Inc.

04-3419625

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

| (e) | (a) | 0 | (p) | (e) | £ | (a) | ε | = |
|---|--------------------|--|------------|---|-----------------------|-----------------------------|-------------|--|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign country) | trolling / | Type of entity (C corp, S corp, or trust) | Share of total income | Share of end-of-year assets | age thip | Section 512(b)(13) controlled entity? |
| SJ Physicians Services - 02-0522234 172 Kinsley Street Nashua, NH 03060 | Physician practice | HN | A/N | CORP | N/A | 4/N | A/N | |
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| | | | | | | | | |
| 032224 04-01-20 | | 44 | | | | | | |

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Schedule R (Form 990) 2020 CHS of Worcester, Inc.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| No. A. C. | | | | Voe |
|---|----------------------------|------------------------------|---|-------------|
| Note: Complete line i if any entry is listed in Parts II, III, or IV or this schedule. | er erem vo ego diju er | I batal anditationalisted | Dark ILIV | - |
| Beceipt of (ii) interest (ii) annuities (iii) rovalties or (iv) rent from a controlled entity | 2 > | | 19 | × |
| | | | 12 | × |
| | | | 9 | × |
| | | | | × |
| d Loans or loan guarantees to or for related organization(s) | | | 10 | ∢ |
| e Loans or loan guarantees by related organization(s) | | | 16 | × |
| | | | | |
| f Dividends from related organization(s) | | | 11 | × |
| | | | 19 | X |
| Durchase of assets from related organization(s) | | | = | × |
| | | | 1 | × |
| Excitatige of assets will related organization(s) | | | | × |
| Lease of Tacilities, equipment, of other assets to related organization(s) | | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) | | | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | × |
| Performance of services or membership or fundraising solicitations for related organization(s) | anization(s) | | 1 | X |
| m Performance of services or membership or fundraising solicitations by related organization(s) | anization(s) | | 1m | × |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | tion(s) | | -th | × |
| | | | 01 | × |
| | | | | |
| Reimburgement paid to related organization(s) for expenses | | | 01 | × |
| | | | 2 | × |
| d Reimbursement paid by related organization(s) for expenses | | | | |
| - Other temperator of each or economic to voluted every institutes | | | + | × |
| Other tracefor of cash or property from related organization(s) | | | 9 | × |
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| Z If the answer to any of the above is "Yes," see the instructions for information on v | wro must complete tr | IIS IIIIe, Including covered | relationships and transaction timesholds. | |
| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved | |
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Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

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|--|----------|---|----|----------|-----|---|----------------------------|
| (j) (k) General or Percentage managing pariner? vex No | | | | | | | Schedule R (Form 990) 2020 |
| (j) General orl managing partner? Yes No | | | | | | ļ | (Form |
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| amor of Si | | | | | | | |
| (h) Disproportionale allocations? | | _ | | | | | |
| (g) Share of end-of-year assets | | | | | | | |
| (f) Share of total income | | | | | | | |
| (e) Are all partners sec. 501(c)(3) orgs.? Yes No | | | | | | | |
| ome par sd, 54) | <u> </u> | | | | | | |
| (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | | | | | | | |
| nicile preign y) | | | | | | | |
| (c) Legal domicite (state or foreign country) | | | | | | | |
| | | | | | | | |
| (b) Primary activity | | | | | | | |
| Primary | | | | | | | |
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| (a) Name, address, and EIN of entity | | | | | | | |
| Name, ao o | | | | | | | |

| Schedule R (Form 990) 2020 | CHS of | Worceste | er, Ind | · . | | 04 - 3419 | 625 Page 5 |
|--|----------------|------------------|---------------|--------------------|------------|-----------|------------|
| Part VII Supplemental Inform | nation | | • | -·· <u></u> | <u> </u> | | |
| Provide additional informat | | sees to augstion | s on Schedi | ıle B. See instru | ctions. | | |
| <u>Flovide additional informati</u> | ion for respon | ises to question | is on oched | 116 11. OCC #15tru | 0.110110. | | |
| Part IV, Identificat | ion of | beteled | Organi | izationa | Tavable ag | Corp or | Trust. |
| Part IV, Identificat | 1011 01 | Kelated | Organ. | LZACIONS | Taxabic ab | COLD OF | TT GOO. |
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| Name of Related Orga | nizatio | n: | | | | | |
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| St. Joseph Corporate | Servic | es, Inc. | • | | | | |
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| Direct Controlling E | ntity: | St. Jose | eph's 1 | Hospital | of Nashua. | NH Inc. | |
| Direct controlling 2 | merey. | BC. 00B. | <u> </u> | <u>p</u> | <u> </u> | | |
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| Signature Re | quired | |
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| Under penalty of perjury, I declare that the information furnished in this correct to the best of my knowledge. | report, including all attac | hments, is true and |
| Signature: | | Date: 11/3/202/ |
| Printed Name: Ronald Doty | | |
| Title: President & CEO | | |
| | | |
| Name of Preparer: BAKER NEWMAN & NOYES, LLC | | |
| Address 650 ELM STREET, SUITE 302 | | <u></u> |
| City MANCHESTER | State NH | ZIP Code 03101 |
| Phone Number (800)244-7444 | | |

Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

For calendar year 2020, or fiscal year beginning , 2020, and ending

OMB No. 1545-0047

| | | Do not send | to the IRS. Keep for yo | ur records. | _ | ZUZU |
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| Department of the Treasury Internal Revenue Service | ▶ | Go to www.irs.go | v/Form8879EO for the la | atest information. | | |
| Name of exempt organization | or person subject to | ax | | | Taxpayer id | entification number |
| | | | | | | |
| CHS of Worces | ster, Inc. | | | | 04-34 | 19625 |
| Name and title of officer or po | erson subject to tax | | | | | |
| Ronald Doty | | | | | | |
| <u> President & C</u> | | | | <u> </u> | | |
| | | | (Whole Dollars Only) | | | |
| check the box on line 1a, blank, then leave line 1b, return, then enter -0- on the 1a Form 990 check here 2a Form 990-EZ check line 120-POL check line 14a Form 990-PF check line 15a Form 8868 check here 15a Form 4720 check here 15a Form 4720 check here 15a Form 4720 check here 15a Form 15a | 2a, 3a, 4a, 5a, 6a, 2b, 3b, 4b, 5b, 6b, 6b, 6b, 6b, 6b, 6b, 6b, 6b, 6b, 6 | or 7a below, and the or 7b, whichever is a selow. Do not complete airevenue, if any (F. Total revenue, if any (F. Total revenue, if any (F. Total tax (Form Tax based on investigation of the tax (Form 472 ture Authorizat). I am an officer of the tax (Form 472 ture Authorizat) I am an officer of the tax (Form 472 ture Authorizat). I am an officer of the tax (Form 472 ture Authorizat) I am an officer of the tax (Form 472 ture Authorizat). I am an officer of the tax (Form 472 ture Authorizat) I am an officer of the tax (Form 472 ture Authorizat) I am an officer of the tax (Form 472 ture Authorizat). I am an officer of the tax (Form 472 ture Authorizat) and (I am an officer of the tax (Form 472 ture Authorizat) and (I am an officer of the tax (Form 472 ture Authorizat). I am an officer of the tax (Form 472 ture Authorizat) and (I am an officer of the tax (For | amount on that line for tapplicable, blank (do not on the more than one line in form 990, Part VIII, column by (Form 990-EZ, line 9) 1120-POL, line 22) 1120-POL, line 22) 1120-POL, line 30) 1120-POL, line 4) 1120-POL, line 6) 1120-POL, line 9) 12 | orson Subject to Tax I am a person subject to the shown on the copy of the story (ERO) to send the return ansmission, (b) the reason to debit the entry to this a san 2 business days prior to electronic payment of ta | this form was d -0- on the life for any de d -0- on the life for any de d -0- on the paym or t | as as as as a second at I have examined a cop are are return. as and lay in inancial ration a revoke tent |
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